



*Monument Square - Winged Victory (foreground) and the Ladd and Whitney Memorial (in front of City Hall)*

# RESOURCES AND ACKNOWLEDGEMENTS

# Resources

If you are interested in learning more about the concepts and themes discussed in the City of Lowell's Comprehensive Master Plan, please refer to the list below. These additional references are categorized under the goal statements included in the plan. This is not meant to be a comprehensive list, but rather a sampling of relevant materials, websites, and organizations. The City of Lowell does not endorse any of the references or organizations listed below, nor does it endorse any of the commercial products that may be advertised or available on these websites.

## GENERAL PLANNING AND PUBLIC POLICY INFORMATION

### About Planning

<http://planneronline.homestead.com/NewPlanningMeridian.html>

### American Planning Association

[www.planning.org](http://www.planning.org)

### The Brookings Institution, Center on Urban and Metropolitan Policy

[www.brookings.org/es/urban/urban.htm](http://www.brookings.org/es/urban/urban.htm)

### Center on Urban and Metropolitan Policy

[www.brook.edu/es/urban/](http://www.brook.edu/es/urban/)

### Cyberbia

[www.cyberbia.org](http://www.cyberbia.org)

### Florida, Richard. *The Rise of the Creative Class*.

New York: Basic Books, 2002.

### Funders' Network for Smart Growth and Livable Communities

[www.fundersnetwork.org](http://www.fundersnetwork.org)

### Links for Planners

[www.crp.cornell.edu/lfp/](http://www.crp.cornell.edu/lfp/)

### New Urbanism

[www.newurbanism.org/](http://www.newurbanism.org/)

### Planetizen

[www.planetizen.com](http://www.planetizen.com)

### Plannersweb

[www.plannersweb.com/](http://www.plannersweb.com/)

### Smarth Growth Online, A Service of the Smart Growth Network

[www.smartgrowth.org/](http://www.smartgrowth.org/)

### Sustainable Development Center

[www.sustainable.doe.gov/](http://www.sustainable.doe.gov/)

### Urban Land Institute

[www.uli.org](http://www.uli.org)

## NEIGHBORHOOD QUALITY OF LIFE

### GENERAL INFORMATION

**[www.knowledgeplex.org](http://www.knowledgeplex.org)** - News, information and interactive forums for the affordable housing and community development field. Powered by the Fannie Mae Corporation.

### National Neighborhood Coalition

[www.neighborhoodcoalition.org](http://www.neighborhoodcoalition.org)

### Partners for Livable Communities

[www.livable.com](http://www.livable.com)

### **NEIGHBORHOOD BUSINESS DISTRICTS**

#### **National Main Street Center, National Trust for Historic Preservation**

[www.mainstreet.org](http://www.mainstreet.org)

### **NEIGHBORHOOD GROUPS IN LOWELL**

#### **Back Central Neighborhood Association**

Walter Borges, President - E-Mail: [mitsubi2001@yahoo.com](mailto:mitsubi2001@yahoo.com)

#### **The Belvidere Neighborhood Association (978-459-6325)**

<http://ecommunity.uml.edu/bna/>

#### **Centralville Neighborhood Action Group**

Brenda Asegan, President - [basegan@attbi.com](mailto:basegan@attbi.com)

#### **Centralville Neighborhood Partnership**

Richard Lockhart, President - E-mail: [groupa@attbi.com](mailto:groupa@attbi.com)

#### **Coalition for a Better Acre (978-452-7523)**

#### **Downtown Neighborhood Association**

Barbara Turner, President - E-Mail: [BRTVista75@yahoo.com](mailto:BRTVista75@yahoo.com)

#### **Friends of Tyler Park (978-459-2004)**

Contact: Jay Mason

#### **Highlands Neighborhood Association**

Nancy Judge, Co-Chair - [njudge7@aol.com](mailto:njudge7@aol.com)

#### **Lowell: The Flowering City (978-934-0030)**

<http://floweringcity.org/>

#### **Lower Highlands Neighborhood Group (978-458-8251)**

Jane Ginsburg, President

#### **Pawtucketville Citizens Council**

Jerry Frechette, President - E-mail: [JSMSFrechette@aol.com](mailto:JSMSFrechette@aol.com)

#### **Perry Park Area Neighborhood Group**

Jane Ward, President - E-mail: [jward12@attbi.com](mailto:jward12@attbi.com)

#### **Riverside Community Council**

Elaine Pantano, Board Member - E-mail: [eapantano@email.msn.com](mailto:eapantano@email.msn.com)

#### **Sacred Heart Neighborhood Improvement Group**

Contact: Carol McCarthy - E-mail: [c.a.mccarthy@worldnet.att.net](mailto:c.a.mccarthy@worldnet.att.net)

### **TECHNOLOGY**

#### **Center for Neighborhood Technology**

[www.cnt.org](http://www.cnt.org)

### **TRAFFIC CALMING**

#### **Traffic Calming for Communities, Institute of Transportation Engineers**

[www.ite.org/traffic/trafficcalming](http://www.ite.org/traffic/trafficcalming)

#### **Traffic Calming, Federal Highway Administration**

[www.fhwa.dot.gov/environment/tcalm/index.htm](http://www.fhwa.dot.gov/environment/tcalm/index.htm)

### **PARKS AND PUBLIC SQUARES**

#### **Keep Lowell Beautiful, Inc.**

[www.keeplowellbeautiful.org](http://www.keeplowellbeautiful.org)

#### **Urban Parks online, Project for Public Spaces**

<http://pps.org/upo/>

## **A LIFETIME OF HOUSING OPPORTUNITIES**

#### **Affordable Housing Design Advisor**

[www.designadvisor.org](http://www.designadvisor.org)

#### **Citizens Housing and Planning Association (617-742-0820)**

[www.chapa.org](http://www.chapa.org)

## **A LIFETIME OF HOUSING OPPORTUNITIES (CONTINUED)**

**HUD USER**, Policy Development and Research Information Service

[www.huduser.org](http://www.huduser.org)

**Lowell Housing Authority** (978-937-3500)

[www.lhma.org](http://www.lhma.org)

**Massachusetts Housing Partnership**

[www.mhp.net](http://www.mhp.net)

**MassHousing**

[www.masshousing.org](http://www.masshousing.org)

**Merrimack Valley Housing Partnership** (978-459-8490)

<http://ecommunity.uml.edu/mvhp/>

**National Association of Home Builders**

[www.nahb.org](http://www.nahb.org)

**National Housing Conference**

[www.nhc.org](http://www.nhc.org)

**Retirement Living Information Center**, Massachusetts

<http://retirementliving.com/massachusetts.html>

## **UNIQUE WATERFRONT ENVIRONMENTS**

**Breen, Ann and Dick Rigby.** *The New Waterfront: A Worldwide Urban Success Story.*

London: Thames and Hudson; New York: McGraw-Hill, Inc. 1996.

**Building the Livable Urban Edge (BLUE)**, EcoCity Cleveland

[www.ecocitycleveland.org/ecologicaldesign/blue/blue.html](http://www.ecocitycleveland.org/ecologicaldesign/blue/blue.html)

**Urban Land Institute.** *Remaking the Urban Waterfront.*

Will be published in 2003.

**The Waterfront Center**

[www.waterfrontcenter.org](http://www.waterfrontcenter.org)

**Waterfront Expo 2003**

<http://waterfrontexpo.com/>

## **A VIBRANT AND UNIQUE DOWNTOWN**

**The Lowell Center City Committee** (978-459-0551)

[www.lowellcentercity.org](http://www.lowellcentercity.org)

**Downtown Lowell Business Association** (978-387-4358)

[www.downtownlowell.com](http://www.downtownlowell.com)

## **INSTITUTIONAL AND CULTURAL PARTNERSHIPS**

**Americans for the Arts**

<http://artsusa.org/>

**Lowell Cultural Council** (978-453-2310)

E-Mail: [lowell@mass-culture.org](mailto:lowell@mass-culture.org)

**Lowell General Hospital**

[www.lowellgeneral.org](http://www.lowellgeneral.org)

**Lowell Festival Foundation**

[www.lowellfolkfestival.org](http://www.lowellfolkfestival.org)

**Lowell National Historical Park**

[www.nps.gov/lowe/](http://www.nps.gov/lowe/)

**Massachusetts Cultural Council**

[www.massculturalcouncil.org](http://www.massculturalcouncil.org)

**Office of University Partnerships, U.S. Dept. of HUD**

[www.oup.org](http://www.oup.org)

## **INSTITUTIONAL AND CULTURAL PARTNERSHIPS (CONTINUED)**

### **Middlesex Community College**

[www.middlesex.cc.ma.us/](http://www.middlesex.cc.ma.us/)

### **National Endowment for the Arts**

[www.nea.gov](http://www.nea.gov)

### **Saints Memorial Medical Center**

<http://saints-memorial.org/>

### **Tsongas Arena**

[www.paultsongasarena.com](http://www.paultsongasarena.com)

### **UMass Lowell**

[www.uml.edu/](http://www.uml.edu/)

## **ECONOMIC GROWTH**

### **Lowell Development and Financial Corporation (978-459-9899)**

### **The Lowell Plan, Inc. (978-459-9899)**

### **Merrimack Valley Economic Development, Inc. (978-975-8787)**

[www.mvcouncil.com](http://www.mvcouncil.com)

### **Mass Development, Massachusetts', Economic Development Authority**

[www.massdevelopment.com](http://www.massdevelopment.com)

### **MassBedrock: Knowledge for Business**

[www.massbedrock.org](http://www.massbedrock.org)

### **Massachusetts Technology Collaborative**

[www.mtpc.org](http://www.mtpc.org)

### **Massachusetts Technology Development Corporation**

[www.mtdc.com](http://www.mtdc.com)

## **REGIONAL RETAIL**

### **Beaumont, Constance E.** *How Superstore Sprawl Can Harm Communities.*

Washington: National Trust For Historic Preservation, 1994.

### **Bradbury, Ray.** *You Are Here: The Jerde Partnership International.*

Phaidon Press Ltd.: December 1999.

### **Beyard, Michael D., et al.** *Developing Urban Entertainment Centers.*

Urban Land Institute: 2001.

### **Congress for the New Urbanism and PricewaterhouseCoopers.** *Greyfields to*

*Goldfields: from failing shopping centers to great neighborhoods.* 2001.

### **Liebs, Chester H.** *Main Street to Miracle Mile: American Roadside Architecture.*

Boston: Little, Brown and Company, 1985.

### **Robbins, Mark and David Smiley.** *Sprawl and Public Spaces: Redressing the Mall.*

Princeton Architectural Press: 2002.

### **Ira G. Zepp, Jr.** (1986) *The New Religious Image of Urban America: The Shopping*

*Mall as Ceremonial Center.* Westminster, MD: Christian Classics, Inc.

## **TRANSPORTATION**

### **Alternative Fuels Data Center, U.S. Department of Energy**

[www.afdc.doe.gov](http://www.afdc.doe.gov)

### **Center for Transportation Technologies and Systems**

[www.ctts.nrel.gov](http://www.ctts.nrel.gov)

### **Federal Highway Administration, U.S. Department of Transportation**

[www.fhwa.dot.gov](http://www.fhwa.dot.gov)

## **TRANSPORTATION (CONTINUED)**

### **Innovative Transportation Technologies**

<http://faculty.washington.edu/~jbs/itrans>

### **Institute of Transportation Engineers**

[www.ite.org](http://www.ite.org)

### **International Bicycle Fund**

[www.ibike.org](http://www.ibike.org)

### **Lowell Regional Transit Authority (978-459-0164)**

[www.lрта.com](http://www.lрта.com)

### **Mass Transit Magazine**

[www.masstransitmag.com](http://www.masstransitmag.com)

### **Massachusetts Highway Department**

[www.state.ma.us/mhd/](http://www.state.ma.us/mhd/)

### **The Massachusetts Statewide Transportation Management Associations Council**

[www.masscommute.com](http://www.masscommute.com)

### **Northern Middlesex Council of Governments, *Regional Transportation Plan***

<http://www.nmcog.org/transportationplanningindex.htm>

### **Office of Transportation Technologies, US Department of Energy**

[www.ott.doe.gov/](http://www.ott.doe.gov/)

### **Transit-Oriented Development Case Studies**

[www.seattle.gov/transportation/ppmp\\_sap\\_todstudies.htm](http://www.seattle.gov/transportation/ppmp_sap_todstudies.htm)

### **The Volpe National Transportation Systems Center**

[www.volpe.dot.gov](http://www.volpe.dot.gov)

## **SUSTAINABILITY**

### **America Recycles Day - November 15th**

[www.americarecyclesday.org](http://www.americarecyclesday.org)

### **Brownfields Cleanup and Redevelopment**

[www.epa.gov/brownfields/](http://www.epa.gov/brownfields/)

### **Building Environmental Science and Technology**

[www.energybuilder.com](http://www.energybuilder.com)

### **Building Green - publishers of environmental building news**

[www.buildinggreen.com](http://www.buildinggreen.com)

### **Leadership in Energy and Environmental Design, U.S. Green Building Council**

[www.usgbc.org](http://www.usgbc.org)

### **Lowell Parks and Conservation Trust**

[www.lowelllandtrust.org/](http://www.lowelllandtrust.org/)

### **Mass Audubon**

[www.massaudubon.org](http://www.massaudubon.org)

### **Recycle City**

[www.epa.gov/recyclecity/](http://www.epa.gov/recyclecity/)

### **Sustainable Communities**

[www.scs2000.org](http://www.scs2000.org)

### **Toxics Use Reduction Institute**

[www.turi.org](http://www.turi.org)

### **U.S. Department of Energy**

[www.energy.gov](http://www.energy.gov)

### **U.S. Environmental Protection Agency**

[www.epa.gov](http://www.epa.gov)



# How Can I Get Involved?

The Comprehensive Master Plan outlines long term goals and recommendations that will help to improve the quality of life for current and future residents and visitors to the City of Lowell. If you are interested in getting involved in your community, please contact one of the City Departments or organizations below, which are listed under the chapter headings from the Master Plan. Working together, we can make a difference!

## City of Lowell

City Hall, 375 Merrimack Street, Lowell, MA 01852

Phone: 978-970-4000

Hours: Monday – Friday, 8:00 – 5:00 PM

<http://web.ci.lowell.ma.us/>

### **Neighborhood Quality of Life**

Graffiti Hotline	970-4035
Historic Board	970-4270
<a href="http://www.historiclowell.net">www.historiclowell.net</a>	
Parks and Recreation	970-4171
Planning Board	970-7244
Neighborhood Planner	446-7244
Neighborhood Services	446-7243
School Department	937-7604
<a href="http://www.lowell.k12.ma.us">www.lowell.k12.ma.us</a>	

### **Lowell Police Department**

#### ***Neighborhood Precincts***

[www.lowellpolice.com](http://www.lowellpolice.com)

Acre Precinct	970-4029
Back Central Precinct	970-4020
Belvidere Precinct	446-7210
Centralville Precinct	931-3203
Lowell Housing Precinct	937-3322
Lower Highlands Precinct	970-4039
Pawtucketville Precinct	446-7071

### **A Lifetime of Housing Opportunities**

Dir. of Housing Programs	970-4282
Housing Program Manager	970-4282
Lead Paint Program	446-7285
Fair Housing Advocate	970-4106

### **Unique Waterfront Environments**

Chief Planner	970-7244
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### **A Vibrant and Diverse Downtown**

Downtown Coordinator	970-4252
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### **Institutional and Cultural Partnerships**

Cultural Organization of Lowell	446-4252
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### **Economic Growth/Regional Retail**

Dir. of Econ. Development	970-4252
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### **Transportation**

Transportation Engineer	970-7244
Assistant Traffic Planner	446-7244

### **Sustainability**

Recycling Coordinator	446-7243
<a href="http://www.lowellrecycle.org">www.lowellrecycle.org</a>	
Environmental Officer	970-7244
Conservation Commission	970-7244

# Contributors

John F. Cox, **City Manager**

## **LOWELL CITY COUNCIL**

Mayor Rita Mercier

Councilor Edward “Bud” Caulfield  
Councilor Eileen Donoghue  
Councilor Rodney Elliott  
Councilor Richard Howe

Councilor William Martin  
Councilor Armand Mercier  
Councilor Daniel Tenczar  
Councilor Rithy Uong

## **LOWELL PLANNING BOARD**

Chairman George Zaharoolis  
Kevin Broderick  
Joseph Clermont  
Thomas Linnehan  
Richard Lockhart

## **DIVISION OF PLANNING AND DEVELOPMENT**

J. Matthew Coggins

**Assistant City Manager/DPD Director**

Anne Barton

**Deputy DPD Director**

Adam Baacke

**Chief Planner**

Colin McNiece

**Director of Economic Development**

Jillian Adams  
Joseph Boyle  
Brian Connors  
Maria Dickinson  
Jennifer Drost  
Thomas Galligani  
Mario Madrid  
Robert Malavich  
Julie Maney  
Michael Moyle  
Heddi Nieuwsma  
George Proakis  
Stephen Stowell  
Sandra Swaile  
Christine Thomas  
Diane Tradd

**Assistant Historic Board Administrator**  
**Neighborhood Planner**  
**Economic Development Officer**  
**Economic Development Assistant**  
**Coordinator, Division of Neighborhood Services**  
**Economic Development Director (through May 2002)**  
**Transportation Engineer**  
**Community Development Director**  
**Assistant Traffic Planner**  
**Design Technician**  
**Comprehensive Plan Intern**  
**Associate Planner**  
**Historic Board Administrator**  
**Design Planner**  
**Environmental Officer**  
**Design Planner**



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- Victoria Fahlberg, One Lowell Coalition
- Fred Faust, Greater Lowell Chamber of Commerce
- James Flood
- Jerry Frechette, Pawtucketville Citizens Council
- Robert Gill
- Nancy Judge, Highlands Neighborhood Association
- Robert Kennedy, Lowell Regional Transit Authority
- Samkhann Khoeun, Cambodian Mutual Assistance Association
- Tina Klein, Lowell Recycling Coordinator
- Michael LaFleur, Lowell Sun
- Paul Marion, UMass-Lowell
- Carol McCarthy, Sacred Heart Neighborhood Improvement Group
- Stephanie McCarthy, Cultural Organization of Lowell
- Robert Mellen
- Joe Peznola, Howe Surveying Associates
- Diana Prideaux-Brune, UMass-Lowell
- Hal Salzman, UMass-Lowell
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- John Wooding, UMass Lowell
- Chairman Christopher Zacharer and Members of the Lowell Conservation Commission
- Lowell School Department

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Cover page; pp. 4; 7; 8; 15; 18; 25; 34; 35; 39; 41-44; 45, Figure 3-7; 46; 47, Figures 3-13 and 3-14; 48; 51; 53-59; 64; 66; 68, Figure 5-6 and 5-8; 72; 73, Figure 6-2; 74; 75; Figure 6-8; 76; 79, Figure 7-1; 80-81; 82, Figure 7-5; 83, Figure 7-6; 84; 88-91; 93, top left and right photos and bottom left; 95-98; 99, Figure 9-6; 100; 104-109; 110, Figure 10-11; 111; 116; 117, Figure 11-2; 118-119; 121.

## **EcoCity Cleveland**

p. 65.

## **Higgins & Ross**

Cover page; pp. 1; 11; 29; 49; 61; 63; 68, Figure 5-7; 69; 71; 73, Figure 6-3 and 6-4; 77; 79; 82, Figure 7-4; 83, Figure 7-7; 85; 87; 92; 93, bottom right; 99, Figure 9-7; 101; 103; 110, Figure 10-12; 113; 115; 117, Figure 11-3; 129.

## **Logos - p. 75**

Lowell Center City Committee, Inc., The Lowell Small Business Assistance Center; Lowell National Historical Park; and the Downtown Lowell Business Association.

## **Lowell Public Schools**

p. 45, Figure 3-8.

## **Lowell: The Flowering City**

pp. 67 and 112.

## **Public Technology Incorporated**

p. 47, Figure 3-12.

## **UMass Lowell, Center for Lowell History**

pp. 9; 27.